

WACC Review					
<b>Delta Air Lines, Inc. (DAL)</b>					
Values in Millions except per share amounts					
Overrides are currently inactive					
● = marks items on this page that can be overridden					
⚠ = marks items on this page that have active overrides in effect					
Click on the icons to access the <a href="#">Overrides edit page</a> .					
	2008	2009	2010	2011	Current
<b>Cost of Equity Capital according to the Capital Asset Pricing Model (CAPM)</b>					
Risk-Free Rate (30-yr Treasury)	4.28%	4.07%	4.24%	3.91%	3.45%
Beta Adjusted	1.24	1.24	1.24	1.24	1.24
Equity Risk Premium	4.83%	4.83%	4.83%	4.83%	4.83%
Cost of Equity	11.03%	10.82%	10.99%	10.66%	10.20%
Market Value of Equity	\$7,966.27	\$8,921.41	\$10,517.52	\$6,838.04	\$9,630.47
Equity Per Total Adjusted Capital	24.87%	26.71%	31.07%	23.76%	30.34%
Weighted Cost of Equity Capital	2.74%	2.89%	3.41%	2.53%	3.09%
<b>Cost of Debt Capital</b>					
Risk-Free Rate (30-yr Treasury)	4.28%	4.07%	4.24%	3.91%	3.45%
Debt Spread	6.75%	6.75%	6.75%	6.75%	6.75%
Cash Tax Rate	(0.00%)	21.76%	20.44%	20.29%	20.29%
Cost of Debt After Tax	11.03%	8.47%	8.74%	8.50%	8.13%
● Adjusted Total Debt	\$24,071.54	\$24,484.07	\$23,337.91	\$21,945.75	\$22,116.04
Debt Per Total Adjusted Market Capital	75.13%	73.29%	68.93%	76.24%	69.66%
Weighted Cost of Debt After Tax	8.29%	6.20%	6.03%	6.48%	5.66%
<b>Cost of Preferred Capital - Currently given no weighting in the WACC calculation.</b>					
Preferred Dividends	-	-	-	-	-
● Preferred Capital	-	-	-	-	-
Cost of Preferred Capital	0.00%	0.00%	0.00%	0.00%	0.00%
● WACC (Weighted Average Cost of Capital)	11.03%	9.09%	9.44%	9.01%	8.76%