

# OVERVIEW & BACKGROUND Experience & Expertise



#### New Constructs, LLC

- Founded in July 2002; became a hedge fund from 2007-2015; re-launched research business in 2014
- Track record: model portfolios and research featured by <u>Barron's</u> and <u>CNBC</u>
- Expertise and experience: accounting, finance & technology

#### David Trainer (CEO):

Former auditor and executive compensation consultant with Arthur Andersen, equity analyst at Credit-Suisse and hedge fund manger.

#### Lee Moneta-Koehler (COO):

Former Director of Research and equity analyst at New Constructs. 10+ years of experience developing financial technology.

#### Rich Brashears (CTO):

Former VP of Research & Development for Cadence Design Systems, the leader in electronic design automation. 20 years experience defining and developing complex software for use in the design of electronics.

#### MACHINES CAN BE BETTER AT SOME FORMS OF DILIGENCE





# MACHINE LEARNING FROM EXPERTS Human-Validated Parsing Instructions from 120,000+ Filings





#### GIVE CLIENTS THE (FIDUCIARY) SERVICE THEY EXPECT



LEVERAGE THE LATEST TECHNOLOGY AND GET AN EDGE WITH OUR RESEARCH ON STOCKS, ETFS AND MUTUAL FUNDS



#### **Key Benefits**

- 1. More trust from clients
- 2. Cost effective fulfillment of fiduciary duties
  - a. Comprehensive
  - b. Objective
  - c. Transparent
  - d. Relevant

#### DISCLOSURE TRENDS ARE NOT YOUR FRIEND





Filings have grown to 200+ pages

(That's longer than the average novel.)

- Increasingly complex and time-consuming work
- Accounting rules are constantly changing













#### CLIENTS & PARTNERS

#### The Latest In Technology For The Best In the World

\* New Constructs®



- Top wealth management firms
- Top advisors
- Top accounting, insurance & consulting firms

































Interactive Brokers











#### RETURN ON INVESTED CAPITAL - FOR BANKS

#### More Rigorous ROE



ROIC = NOPAT/ Average Invested Capital

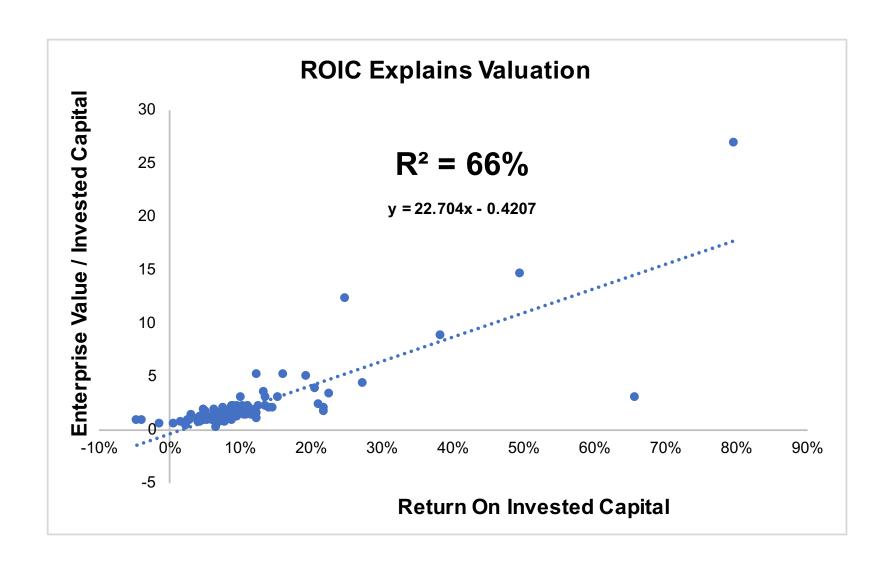
# Key differences:

- 1. Interest expense is treated like cost of goods sold
- 2. NOPAT is cleaned up for unusual items from footnotes and MD&A
- 3. Balance sheet is made whole, accounts for acquisitions and write-offs

### EMPIRICAL EVIDENCE THAT ROIC MATTERS MOST

#### All Non-REIT Financial with >\$5bn in Market Cap

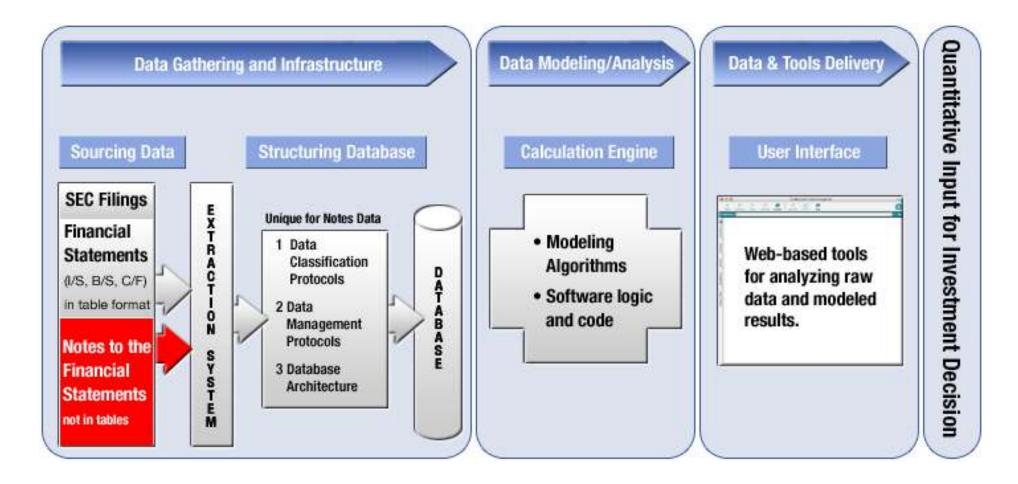




#### RESEARCH TECHNOLOGY PLATFORM



## Data Collection & Modeling Under One Roof



We created our own data collection technology to provide high integrity models to clients. Traditional data feeds are not trustworthy for sophisticated financial modeling.

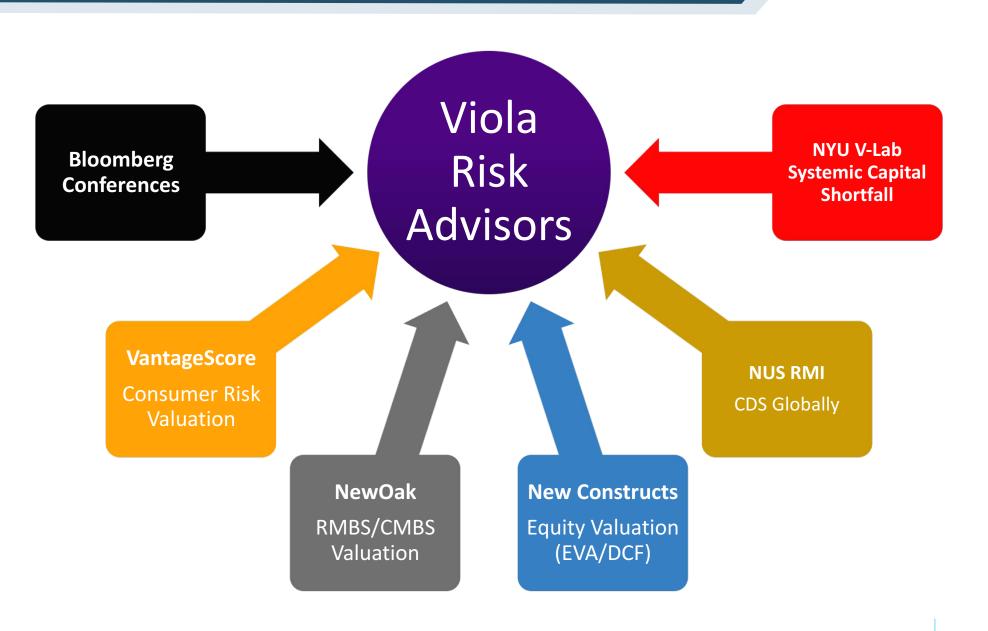
## VERSUS OTHER RESEARCH OFFERINGS



	Coverage		Cash Flow Focus (Non-GAAP)		Consistent Due Dilligence		_	ency/Links To	Independence		
	Stocks	ETFs	Mutual Funds	ROIC & Economic Earnings	Reverse DCF	Footnotes	MD&A	Models	SEC Filings/ Source Data	Not Paid By Funds or Companies Covered	No Banking or Trading Revenues
New Constructs	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$
CFRA	limited			$\checkmark$	?	1/2		1/2		$\sqrt{}$	$\sqrt{}$
Credit-Suisse HOLT	$\sqrt{}$			$\sqrt{}$	$\sqrt{}$			$\sqrt{}$			
MorningStar	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$							$\sqrt{}$
EVA Dimensions	$\sqrt{}$			$\sqrt{}$						$\sqrt{}$	$\sqrt{}$
S&P Capital IQ	$\sqrt{}$										$\sqrt{}$
Zack's	$\sqrt{}$										$\sqrt{}$
Other Sell-Side	$\sqrt{}$										
Valuentum.com	$\sqrt{}$	$\sqrt{}$						$\sqrt{}$		$\sqrt{}$	$\sqrt{}$
Finbox.io	$\sqrt{}$							$\sqrt{}$		$\sqrt{}$	
GuruFocus	$\sqrt{}$			$\sqrt{}$						$\sqrt{}$	$\sqrt{}$
Other Firms	$\sqrt{}$									?	?

# Viola's Collaborative Initiatives





# Global Systemic Banks: Economic Earnings



			FCF			TTM 17	
N. American	ROIC	Eco. Margin	Yield	Price to EBV	GAP	(\$ MM)	
JPMorgan Chase	9%	1.7%	6%	1.0	<1	\$26,058	
Wells Fargo	9%	2.3%	4%	0.9	<1	21,688	
Bank of America	5%	-2.6%	6%	1.2	4	17,251	
Citigroup	4%	-4.3%	5%	1.1	3	15,319	
Goldman Sachs	8%	0.9%	7%	1.0	<1	7,637	
Morgan Stanley	8%	-0.7%	5%	1.3	5	6,701	
RBC	15%	9.2%	5%	0.7	<1	7,976	
Toronto Dom.	8%	2.8%	18%	0.9	<1	7,132	
European							
Deutsche Bank	2%	-6.5%	45%	0.9	8	\$2,683	
UBS*	1%	-3.0%	NA	NA	NA	1,302	
Credit Suisse	-1%	-8.3%	17%	-1.7	>100	-1,081	
HSBC	4%	-1.9%	4%	1.1	<1	10,675	
Barclays	2%	-7.0%	42%	3.2	>100	1,551	
BNP Paribas*	2%	0.1%	NA	NA	NA	11,340	
SocGen*	1%	0.03%	NA	NA	NA	6,359	
Santander	4%	-4.4%	6%	1.9	20	6,461	
BBVA	3%	-5.5%	10%	3.0	<1	2,554	
Asia/Australia							
Mitsubishi UFJ	9%	2.3%	5%	0.6	<1	\$10,699	
Sumitomo Mitsui	7%	0.2%	-13%	0.6	<1	7,398	
Mizuho*	1%	-0.7%	NA	NA	NA	495	
Westpac	11%	4.2%	-4%	1.0	<1	6,087	

Footnote: New Constructs, TTM = Trailing Twelve Months = Net Operating Profit after Tax (NOPAT), EBV = Economic Book Value, \* Bloomberg LP

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# Global Systemic Banks: After-Tax cash Flow



N. Amariana	Systemic Capital	Duralisas (Val)	\\\\\CC	luura da Consta la	Futomorios Val	TTM 17
N. American	Shortfall	Breakeven (Yrs)	WACC	Invested Capital	Enterprise Value	(\$ MM)
JPMorgan Chase	\$39,977	1.5	7.3%	\$286,842	\$347,030	\$26,058
Wells Fargo	7,147	0.3	6.6%	243,401	306,155	21,688
Bank of America	69,426	4.0	7.9%	324,759	259,332	17,251
Citigroup	55,809	3.6	8.3%	380,795	195,467	15,319
Goldman Sachs	22,397	2.9	7.5%	90,827	104,640	7,637
Morgan Stanley	27,107	4.0	8.4%	86,652	95,981	6,701
RBC	12,188	1.5	5.2%	60,916	117,322	7,976
Toronto Dom.	17,232	2.4	5.1%	62,114	102,562	7,132
European						
Deutsche Bank	\$78,463	29.2	8.7%	\$118,109	\$27,597	\$2,683
UBS*	20,211	15.5	3.6%	197,163	NA	1,302
Credit Suisse	30,562	-28.3**	6.8%	76,563	35,801	-1,081
HSBC	28,905	2.7	6.2%	248,206	188,546	10,675
Barclays	59,383	38.3	8.5%	98,032	51,279	1,551
BNP Paribas*	90,788	8.0	1.7%	405,634	NA	11,340
SocGen*	65,592	10.3	1.0%	302,141	NA	6,359
Santander	38,162	5.9	8.7%	168,092	118,499	6,461
BBVA	22,543	8.8	8.1%	103,815	67,518	2,554
Asia/Australia						
Mitsubishi UFJ	\$158,088	14.8	6.5%	\$121,839	\$98,181	\$10,699
Sumitomo Mitsui	102,851	13.9	6.9%	104,471	67,900	7,398
Mizuho*	111,111	224.5	1.9%	39,105	NA	495
Westpac	NR	NA	6.8%	55,659	89,300	6,087

Footnote: NYU V-Lab, New Constructs, TTM: Trailing Twelve Months = Net Operating Profit after Tax (NOPAT), WACC = Weighted Average Cost of Capital, \*\* Negative NOPAT, \* Bloomberg LP

## PORTFOLIO TRACKING & ALERTS



Portfolio: ThomsonONE demos	Institutional	Edit/	Alert	Download	Print
Enter tickers here.	Membership	Create	Emails	CSV	All
	0			•	<b>B</b>
Add	50 Portfolios Unlimited Tickers				

Details	Ticker	Name	Туре	Sector / Category	Price <sup>1</sup>	Mkt Val /	Div Yield	Overall Rating	Report	ROIC	FCF Yield	Price to EBV	GAP	Analyst Notes Updated <sup>3</sup>	Remove
0	GBX	Greenbrier Companies, Inc.	Stock	Industrials	\$42.05	\$1,193	2.0%	Very Attractive	•	20%	14%	0.5	< 1		×
0	UAL	United Continental Holdings Inc	Stock	Industrials	\$75.17	\$23,850	¥	Very Attractive	•	14%	12%	0.5	< 1	Nov 14, 2016	×
0	TGT	Target Corporation	Stock	Consumer Discretionary	\$77.39	\$43,470	3.1%	Very Attractive	+	11%	9%	0.8	< 1	Nov 28, 2016	×
0	NVR	NVR Inc.	Stock	Consumer Discretionary	\$1,650.90	\$6,258	¥	Very Attractive	•	18%	3%	1.0	< 1	Dec 01, 2016	×
0	XLP	State Street Select Sector SPDR Trust: Consumer Staples Select Sector SPDR Fund	ETF	Consumer Staples	\$52.04	\$7,598	Ð	Very Attractive	•	12%	2%	1.5	21		×
0	SPY	State Street SPDR S&P 500 ETF Trust	ETF	Large Cap Blend	\$226.51	\$208,161	5.	Very Attractive	+	18%	2%	2.7	30		×
0	DAL	Delta Air Lines, Inc.	Stock	Industrials	\$51.78	\$38,130	1.6%	Attractive	4	9%	5%	1.0	11		×
0	JBLU	JetBlue Airways Corp	Stock	Industrials	\$21.90	\$7,090	5.	Attractive	4	12%	3%	0.9	16		×
0	IBM	International Business Machines Corp	Stock	Information Technology	\$166.52	\$158,336	3.4%	Neutral	4	10%	2%	1.2	<1		×
0	STZ	Constellation Brands, Inc.	Stock	Consumer Staples	\$152.82	\$30,394	1.0%	Neutral	•	8%	-2%	2.3	31		×
0	TRI	Thomson Reuters Corp	Stock	Consumer Discretionary	\$44.79	\$33,833	3.0%	Dangerous Suspended	•	4%	7%	3.6	> 100	Jul 11, 2016	×
0	DD	E.I. Dupont de Nemours & Company	Stock	Materials	\$74.85	\$65,070	2.0%	Dangerous Suspended	•	5%	1%	5.1	44	Jun 22, 2016	×
0	ARNC	Arconic Inc	Stock	Materials	\$21.80	\$9,559	1.7%	Dangerous Suspended	4	1%	0%	-1.3	20	Oct 05, 2016	×
0	VAPAX	Virtus Opportunities Trust: Virtus Equity Trend Fund	Mutual Fund	Large Cap Blend	\$12.40	\$825	•	Very Dangerous	•	11%	0%	2.9	33		×

# DETAILED RATINGS, MODELS & REPORTS



Ticker: тст Ratings Methodology **View Ratings** 

# Target Corporation (TGT) Closing Price: \$77.39 (Dec 09, 2016) Dividend Yield: 3.1%

Analyst Notes: New 10-Q & Forecast 11/28/16 | Exec Comp Linked to ROIC Nov 2016

	Quality of	Earnings	Valuation						
Overall Rating ③	Econ vs Reported EPS ③	ROIC ②	FCF Yield ⑦	Price to EBV ②	GAP ⑦				
Very Dangerous	Misleading Trend	Bottom Quintile	<-5%	> 3.5 or -1 < 0	> 50				
Dangerous	False Positive	4th Quintile	-5% < -1%	2.4 < 3.5 or < -1	20 < 50				
Neutral	Neutral EE	3rd Quintile	-1% < 3%	1.6 < 2.4	10 < 20				
Attractive Positive EE		2nd Quintile	3% < 10%	1.1 < 1.6	3 < 10				
Very Attractive	Rising EE	Top Quintile	> 10%	0 < 1.1	0 < 3				
Actual Values									
TGT	\$3.31 vs. \$5.62	11%	9%	0.8	< 1 yr				
Benchmarks									
S&P 500 (SPY)	Positive EE	18%	2%	2.7	30 yrs				
Russell 2000 (IWM)	Positive EE	6%	-0%	3,4	44 yrs				
		Add to Portfolio	Company Model	Download XLS	Download Repo				

# STOCK, ETF & MUTUAL FUND SCREENING



Fund Type	Sec	ctor	Style			
Price ②	<ul> <li>✓ Consumer Discretionary</li> <li>✓ Consumer Staples</li> <li>□ Energy</li> <li>□ Financials / Non-REIT</li> <li>□ Financials / REIT</li> <li>□ Health Care</li> </ul>	☐ Industrials ☐ Information Technology ☐ Materials ☐ Telecom Services ☐ Utilities	All Cap Blend All Cap Growth All Cap Value Large Cap Blend Large Cap Growth Large Cap Value	Mid Cap Blend Mid Cap Growth Mid Cap Value Small Cap Blend Small Cap Growth Small Cap Value		
∨ Less						
Overall Rating ③  Very Attractive  Attractive	>= \$ 2000	sets ⑦	Initial Min	nimum ⑦		
☐ Neutral ☐ Dangerous ☐ Very Dangerous	Pro	vider ⑦	Total Annu	al Costs ③		

Ticker	Name	Туре	Category	Price <sup>1</sup>	Assets (MM)	Initial Min	Overall Rating	Total Annual Costs	Add to Portfolio + Add All
VCDAX	Vanguard World Funds: Vanguard Consumer Discretionary Index Fund	MF	Consumer Discretionary	\$68.79	\$2,103	\$100,000	Attractive	0.11%	+
FDTGX	Fidelity Select Portfolios: Fidelity Advisor Consumer Staples Fund	MF	Consumer Staples	\$90.41	\$2,795	\$2,500	Attractive	2.94%	+
FDCGX	Fidelity Select Portfolios: Fidelity Advisor Consumer Staples Fund	MF	Consumer Staples	\$88.77	\$2,795	\$2,500	Attractive	2.15%	+
FDIGX	Fidelity Select Portfolios: Fidelity Advisor Consumer Staples Fund	MF	Consumer Staples	\$91.99	\$2,795	\$2,500	Attractive	1.00%	+
FDFAX	Fidelity Select Portfolios: Consumer Staples Portfolio	MF	Consumer Staples	\$92.14	\$2,795	\$2,500	Attractive	0.99%	+
VCSAX	Vanguard World Funds: Vanguard Consumer Staples Index Fund	MF	Consumer Staples	\$65.54	\$3,923	\$100,000	Very Attractive	0.12%	+

Download CSV ↓



# Technology To Support Fulfillment of Fiduciary Duties

#### **NEW RULE RAISES QUESTIONS**



- 1. Will the rule stand?
- 2. What, exactly, does it take to fulfill fiduciary duties?
- 3. What does "fiduciary" mean = Duty of Loyalty & Duty of Care
  - My focus is on the Duty of Care.

#### THINGS WE KNOW FOR SURE



# The DOL has shined a light in the dark corner of investment research.



#### CAN'T UNSHINE THE LIGHT



- 1. Investors' awareness is permanently higher.
  - Who wants to be seen as not putting the client's interests first?
    - Charging too much or
    - Not doing diligence
- 2. Major firms (TD, Merrill & Fidelity) committed to new rule.
- 3. Existence of new rule implies existing practices are not adequate.

#### TRADITIONAL RESEARCH HAS FLAWS





#### Technical research lacks rigor

Recommendations based on a pattern on a chart?

#### Sell-side research is less reliable

- Conflicted? some highly publicized issues
- Diminishing resources

#### WHAT DEFINES "BETTER" RESEARCH





#### By law:

 A fiduciary must act with "care, skill, prudence, and diligence."

#### Research must be:

Inarguably in best interests of clients

#### Research must not be:

- Conflicted
- Based on diversification
- Dependent on technicals

#### **DEFINING DILIGENCE**

#### Show Clients You Understand the Duty Of Care



#### 1. Comprehensive:

All relevant publicly-available (e.g. 10-Ks and 10-Qs) information has been diligently reviewed, including the footnotes and MD&A.

#### 2. Un-conflicted:

Clients deserve unbiased research.

#### 3. Transparent:

Advisers should be able to show how the analysis was performed and the data behind it.

#### 4. Relevant:

Empirical evidence must provide <u>tangible</u>, <u>quantifiable correlation</u> to stock, ETF or mutual fund performance.

#### EMBRACE THE CHANGE

#### Diligence Pays



## Key thought leaders support the importance of diligence.

- Michael Kitces
- MarketWatch.com
- Wealthmanagement.com
- BlackRock

#### Regulators are too:

The DoL



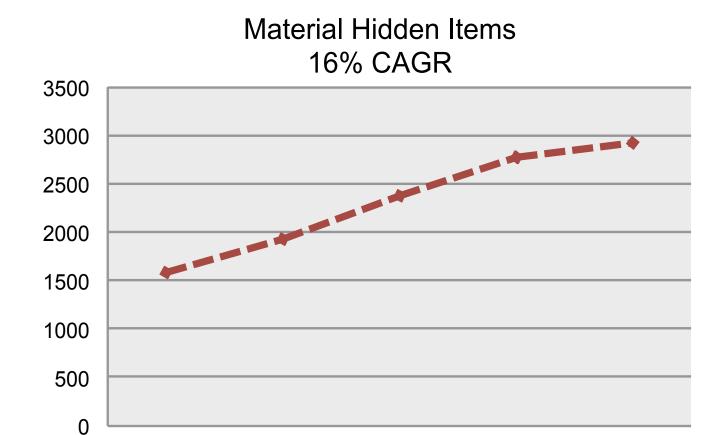
# **Appendix**

## BIGGER HAYSTACKS, MORE NEEDLES

2009

2010





Items found only in the MD&A (e.g. gains, charges, deferred items, etc) that distort income statement results are rising rapidly.

2011

■ ● MD&A Hidden Items

2012

2013

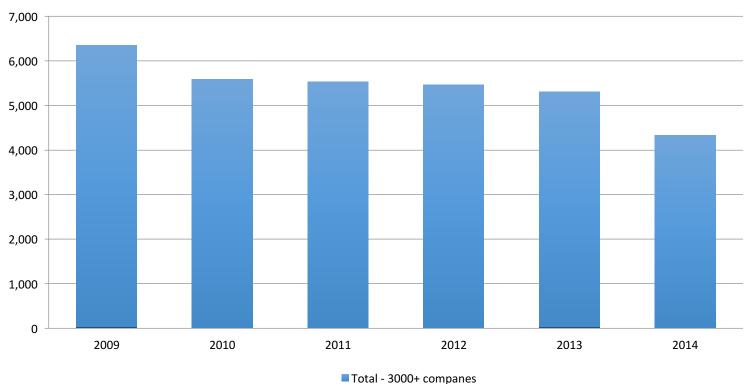
#### ASSET WRITE-DONWS ARE A RED FLAG



32,583

Over the last 5+ Years, we found 32,583 write-downs.

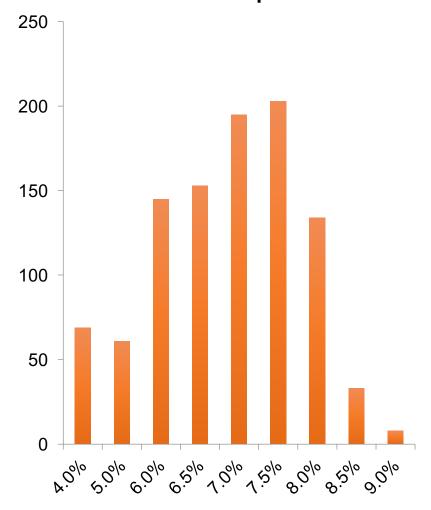
#### # of Write-Downs



#### MANAGEMENT'S INFLUENCE ON PROFITS



# Distribution of Return On Plan Asset Assumptions



Auditors & investors need to know this data.

- Raising the expected Return on Plan Assets (EROPA) reduces reported pension expense.
- The mean EROPA for 2014 was 6.5%. Roughly 55% of companies expect a long-term return on plan assets between 6.5% and 7.5%.
- Virtusa Corp (VRTU) has the most aggressive assumptions, with EROPA of 10.38%, followed by Exlservice Holdings (EXLS) at 9%.

#### 100% UNCONFLICTED



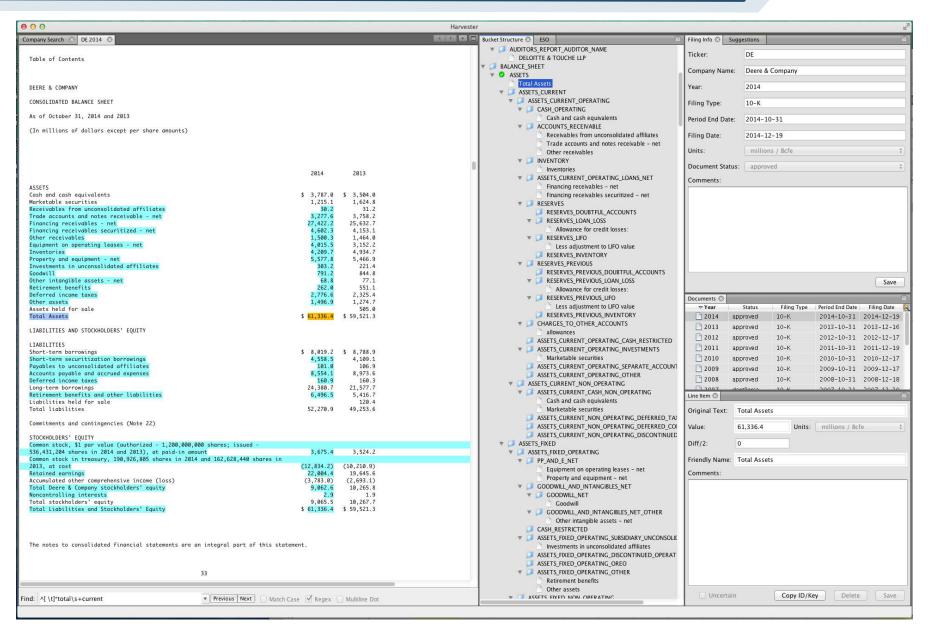
New Constructs has no trading, corporate or banking ties – no conflicts.

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New Constructs = unadulterated expertise in accounting, finance and SEC filings.

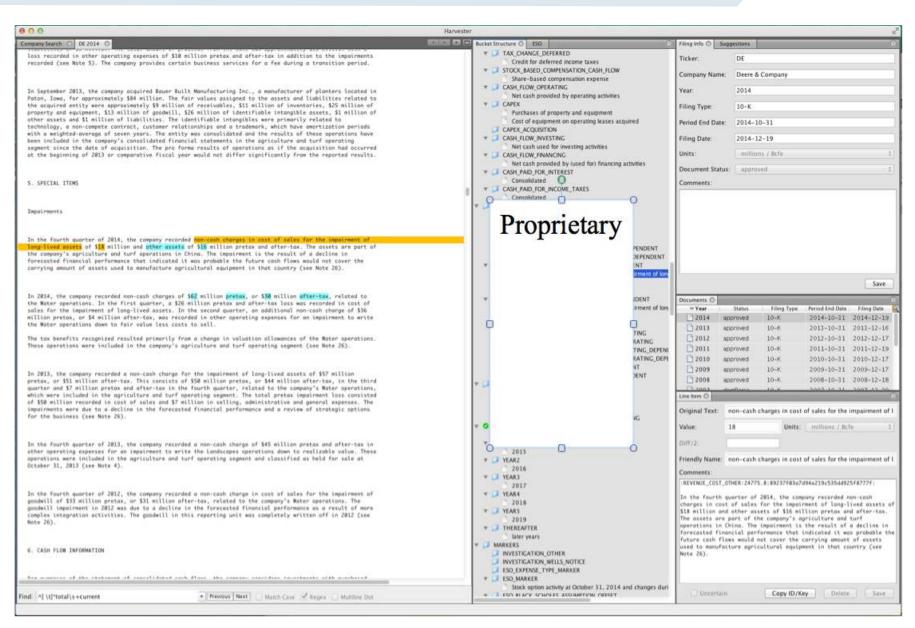
#### ORIGINAL MACHINE LEARNING ENVIRONMENT





#### SIMPLE TECHNOLOGY = HUGE EFFICIENCY





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