



Featured Stocks in January's Exec Comp & ROIC Model Portfolio

Two new stocks make January's Exec Comp Aligned with ROIC Model Portfolio, available to members as of January 12, 2018.

Recap from December's Picks

Our Exec Comp Aligned with ROIC Model Portfolio (+3.8%) outperformed the S&P 500 (+3.6%) last month. The best performing stock in the portfolio was Children's Place (PLCE), which was up 14%. Overall, eight out of the 15 Exec Comp Aligned with ROIC stocks outperformed the S&P in December, while 11 had positive returns.

Since inception, this model portfolio is up 31% while the S&P 500 is up 30%.

The success of this Model Portfolio highlights the value of our [Robo-Analyst technology](#), which scales our forensic accounting expertise ([featured in Barron's](#)) across thousands of stocks.

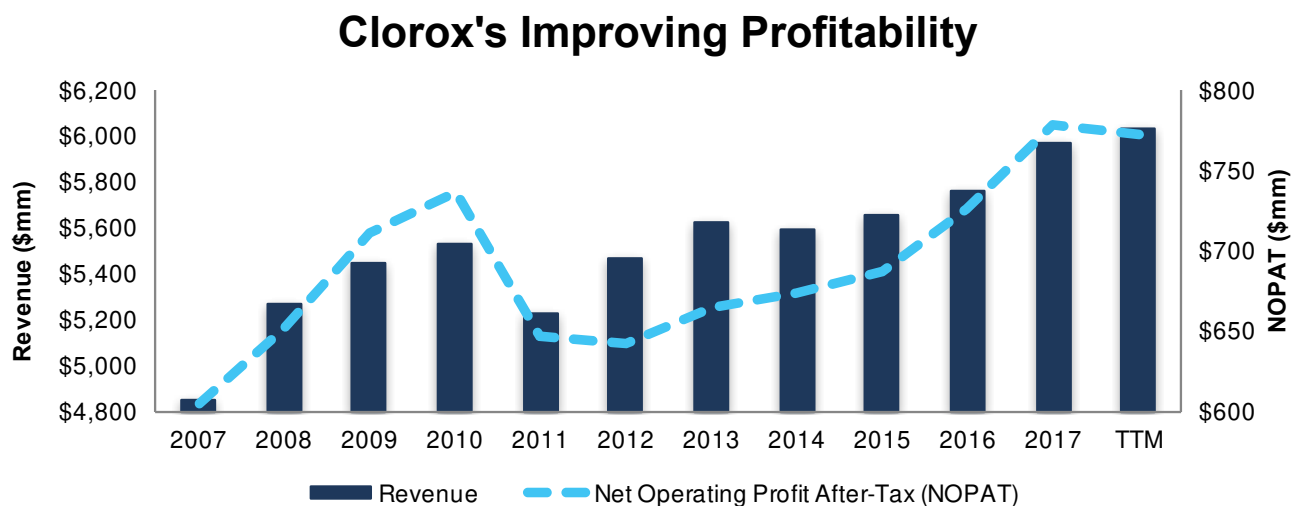
This Model Portfolio only includes stocks that earn an [Attractive or Very Attractive](#) rating and align executive compensation with improving ROIC. We think this combination provides a uniquely well-screened list of long ideas because return on invested capital (ROIC) is the [primary driver of shareholder value creation](#).¹

New Stock Feature for January: The Clorox Company (CLX: \$142/share)

The Clorox Company (CLX), consumer products giant, is the featured stocks in January's Exec Comp Aligned with ROIC Model Portfolio. We originally featured Clorox as a Long Idea in [August 2011](#) and, then, again in [September 2017](#). Clorox's history of dividend growth and strong fundamentals earn it a spot in our most recent [Dividend Growth](#) and [Focus List – Long](#) Model Portfolios as well.

Over the past decade, CLX has grown revenue by 2% compounded annually while after-tax profit (NOPAT) has grown 3% compounded annually, per Figure 1. Over the same time, CLX's NOPAT margin has improved slightly from 12.5% in 2007 to 12.8% TTM. Further highlighting the strength of its business, CLX has generated cumulative free cash flow (FCF) of \$3.2 billion (18% of market cap) over the past five years.

Figure 1: CLX Revenue & NOPAT Growth Since 2007



Sources: New Constructs, LLC and company filings

¹ Ernst & Young's recent white paper, "[Getting ROIC Right](#)", proves the superiority of our research and analytics.



Executive Compensation Plan Helps Drive Shareholder Value Creation

We first highlighted CLX’s strong corporate governance in 2011 and the strategic focus on maximizing economic profit, aka [economic earnings](#). The transparency of the firm’s financial reporting remains best-in-class. In fiscal 2017, 50% of short-term incentives and 100% of long-term performance shares were tied to economic profit goals.

Recently, CLX removed economic profit from its short-term goals, but the metric remains the sole measurement for long-term performance shares. The long-term focus on economic profit helps ensure executives continue to be good stewards of capital and grow shareholder value. Per Figure 2, CLX has grown economic earnings 7% compounded annually over the past decade, and 9% compounded annually since 1998.

Figure 2: CLX’s ROIC Since 1998

CLX's Rising Economic Earnings



Sources: New Constructs, LLC and company filings

CLX’s Valuation Provides Quality Risk/Reward

At its current price of \$142/share, CLX has a price-to-economic book value ([PEBV](#)) ratio of 1.2. This ratio means the market expects CLX’s NOPAT to only grow by 20% over the remaining life of the firm. This expectation seems pessimistic given CLX has grown NOPAT 3% compounded annually over the past decade and 5% compounded annually since 1998.

If CLX can maintain TTM NOPAT margins (13%), and [grow NOPAT by 3% compounded annually for the next decade](#), the stock is worth \$172/share today – a 21% upside.

Impacts of Footnotes Adjustments and Forensic Accounting

Our [Robo-Analyst technology](#) enables us to perform forensic accounting with scale and provide the [research needed](#) to fulfill fiduciary duties. In order to derive the [true recurring cash flows](#), an accurate [invested capital](#), and a real shareholder value, we made the following adjustments to The Clorox Company’s 2017 10-K:

Income Statement: we made \$262 million of adjustments, with a net effect of removing \$78 million in non-operating expense (1% of revenue). We removed \$92 million in [non-operating income](#) and \$170 million in [non-operating expenses](#). You can see all the adjustments made to CLX’s income statement [here](#).

Balance Sheet: we made \$4.2 billion of adjustments to calculate invested capital with a net increase of \$3.8 billion. One of the largest adjustments was \$1.7 billion related to [accumulated goodwill](#). This adjustment represented 62% of reported net assets. You can see all the adjustments made to CLX’s balance sheet [here](#).

Valuation: we made \$3.2 billion of adjustments with a net effect of decreasing shareholder value by \$2.8 billion. The largest adjustment to shareholder value was \$2.5 billion in [total debt](#), which includes \$274 million in [operating leases](#). This debt adjustment represents 17% of CLX’s market value. Despite the decrease in shareholder value, CLX remains undervalued.



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Disclosure: David Trainer, Kyle Guske II, and Peter Apockotos receive no compensation to write about any specific stock, style, or theme.

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1. **Comprehensive** - All relevant publicly-available (e.g. 10-Ks and 10-Qs) information has been diligently reviewed, including footnotes and the management discussion & analysis (MD&A).
2. **Un-conflicted** - Clients deserve unbiased research.
3. **Transparent** - Advisors should be able to show how the analysis was performed and the data behind it.
4. **Relevant** - Empirical evidence must provide [tangible, quantifiable correlation](#) to stock, ETF or mutual fund performance.

Value Investing 2.0: Diligence Matters: Technology is Key to Value Investing With Scale

Accounting data is only the beginning of fundamental research. It must be translated into economic earnings to truly understand profitability and valuation. This translation requires deep analysis of footnotes and the MD&A, a process that our [robo-analyst technology](#) empowers us to perform for thousands of stocks, ETFs and mutual funds.



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